



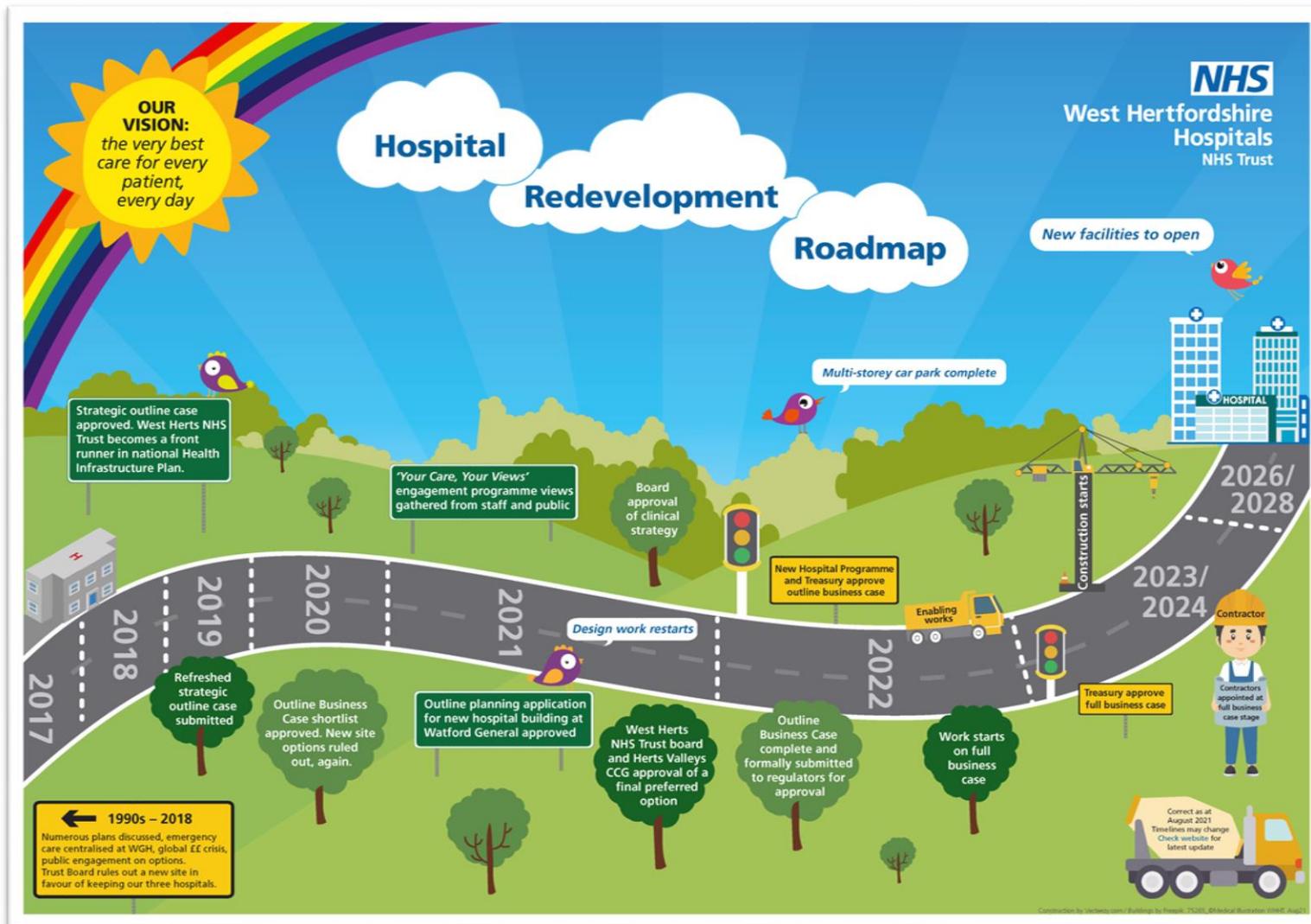
Redevelopment update

September 2021



Aim of this session

- provide an update on the redevelopment programme
- feedback from *Your Care, Your Views*
- outline our options
- explain interim submissions
- provide further information on our timeline
- give you an opportunity to ask questions





New Hospital Programme

- 48 'new hospital' facilities by 2030
- different cohorts - WHHT are in a group of eight 'pathfinders' – our case has been made and we are in line for significant investment
- 'standardisation' work is underway; room sizes, single room ratios, best practice design and other requirements such as digital integration, net zero carbon and modern methods of construction
- outputs of this work (due in autumn) will provide guidance on what we – and other pathfinders – should incorporate
- NHP leading a national process to procure construction partners
- ongoing discussions with Treasury to secure the **required** funding.



Our vision

New and/or redeveloped hospitals, each with a distinct role, working together to provide hospital services for people in west Herts.

Watford - emergency, specialist and complex care

St Albans* - planned surgical care, planned cancer care

Hemel Hempstead - planned medical care, long term conditions

Urgent care services and some outpatient services at all sites.

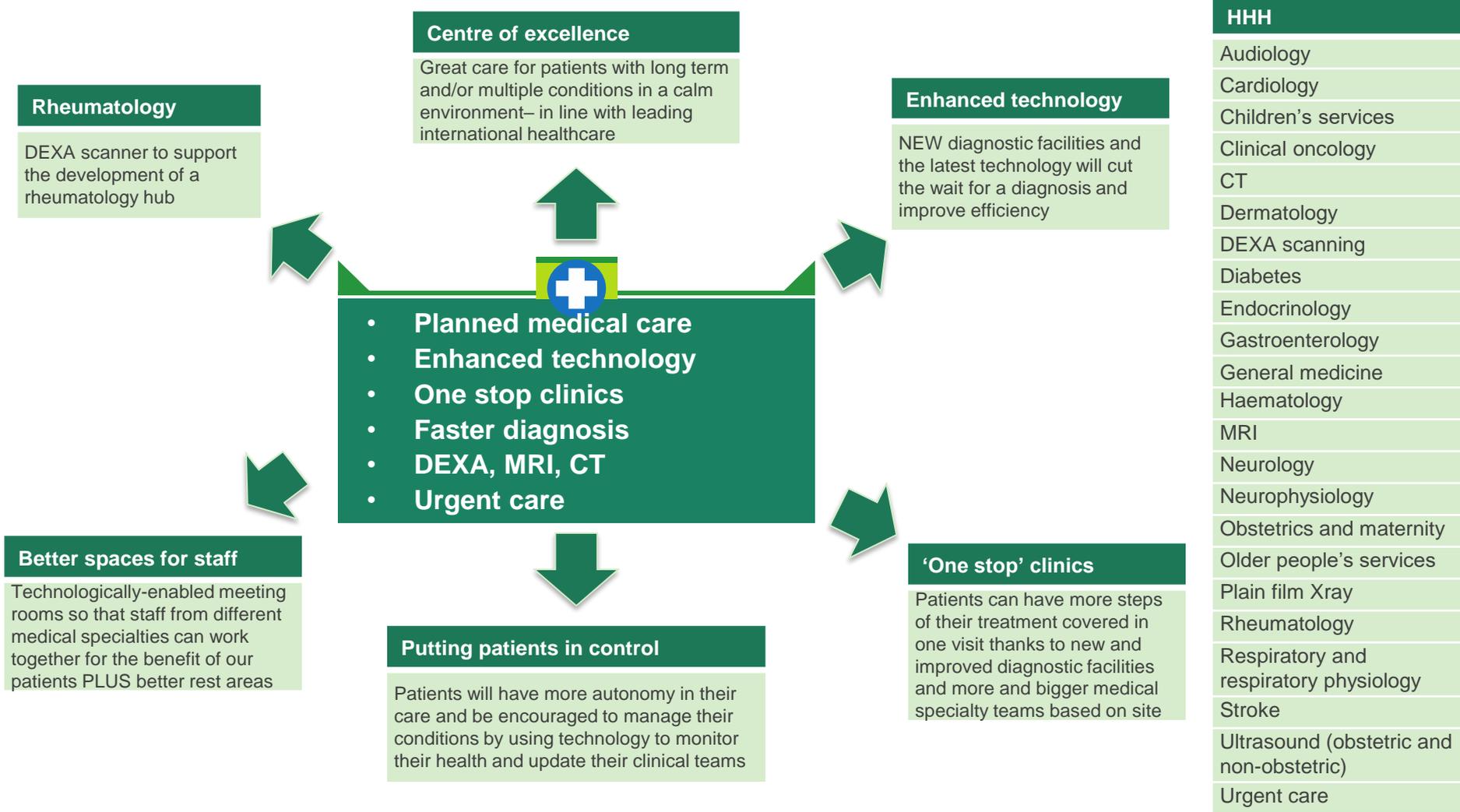
We are committed to our three hospital model and believe it is the quickest route to new facilities. Our plans have the backing and input from our senior clinicians and service managers.

There are **NO PLANS** to reconsider any other site options as this would significantly lengthen the waiting time for new and better facilities.

*An urgent care service will be provided at SACH – work on defining this is underway.

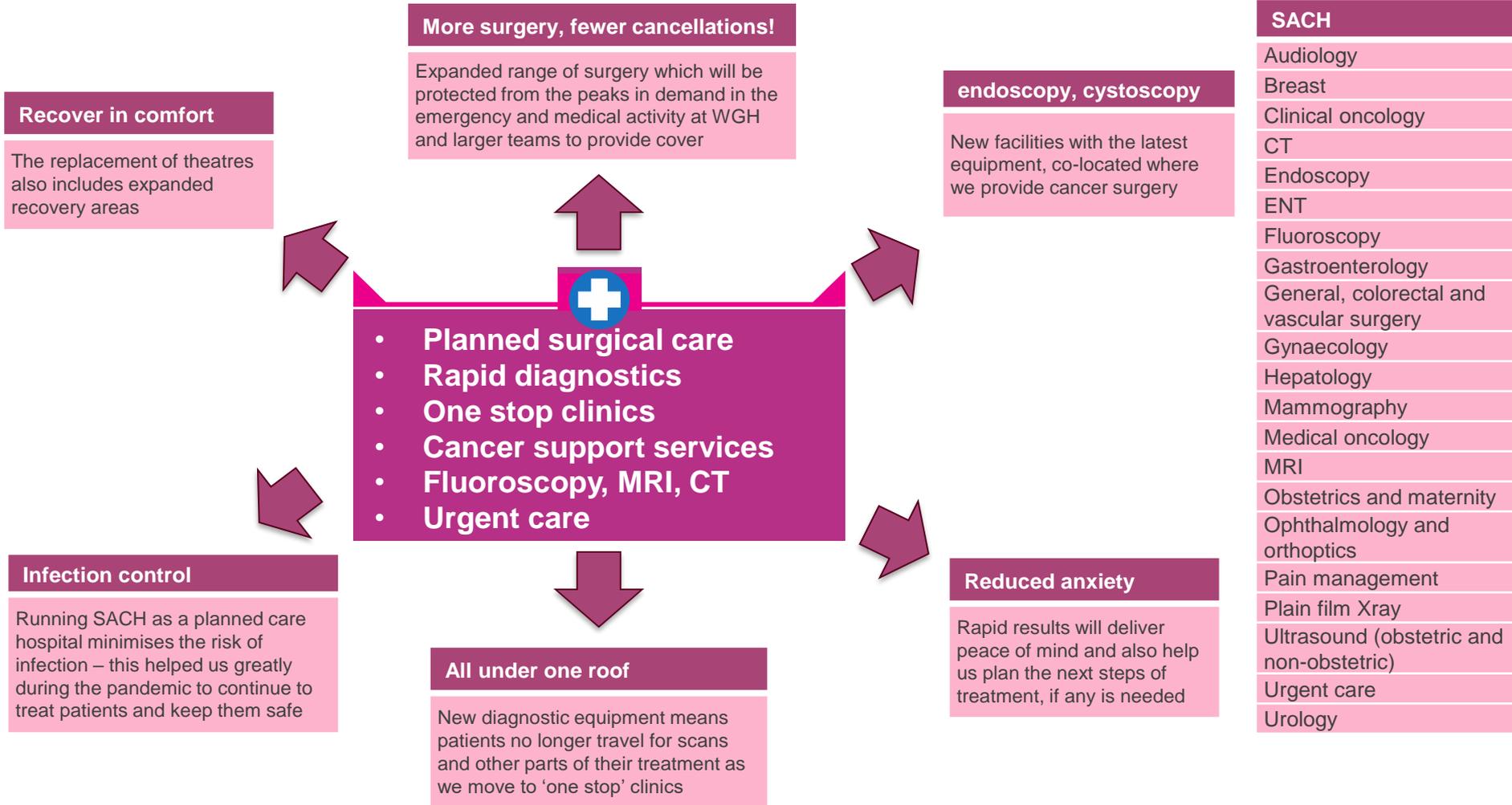


Benefits for patients...HHH





Benefits for patients...SACH





Benefits for patients...WGH

Sustainable and spacious

Our new building will be environmentally friendly and there will be green spaces and also more spacious patient areas

Boosting birth experience

Our new women and children's building will have specially equipped rooms for antenatal, labour and postnatal care – meaning mum and baby can stay put

Expanded emergency

Bigger unit, better equipment and more assessment space so that specialists come to patients and not vice-versa

Fighting infection

A high ratio of single rooms and the latest design and ventilation will be used to keep us all protected from infection

Family planning

Paediatric services will be in the main building with child-friendly design

Safe and sensible

We will reorganise how services are located, e.g. all acute services in the same building – making sure the right care is on hand when needed

- Up to 90% new buildings
- Expanded emergency care
- Technology-enabled site & services
- Complex diagnostics
- Vastly improved patient & staff areas
- Services organised better together

WGH

Audiology
Cardiac MRI
Cardiology
Children's services
Clinical oncology
CT
Cystoscopy
Dermatology
Diabetes
Emergency
Endocrinology
Endoscopy (urgent)
ENT
Gastroenterology
General medicine
General colorectal and vascular surgery
Gynaecology
Gynaecology oncology
Fluoroscopy
Haematology
Hepatology
Medical oncology
MRI
Neurophysiology
Nuclear medicine
Obstetrics and maternity
Older people's services
Ophthalmology and orthoptics
Oral surgery and dental
Pain management
Plain film Xray
Rheumatology
Respiratory and respiratory physiology
Stroke
TIA (transient ischaemic attack – or 'mini stroke')
Ultrasound (obstetric and non-obstetric)
Upper gastrointestinal surgery
Urgent care
Urology



Feedback from *'Your Care, Your Views'*

- The first phase of engagement (February to March) set out the rationale for our proposals with a focus on clinical services and not on our buildings or our three-hospital site configuration.
- The second phase of the engagement (May-July) had a stronger focus on what would be provided at each of our three hospitals. This was in response to feedback we heard during phase one which suggested some misunderstandings about proposed changes to the location of services



Feedback received

The feedback we had from our survey and engagement sessions was that these three issues were deemed to be the most important:

1. diagnostics incorporated into appointments which we sometimes call 'one stop' clinics
2. good transport and ease of parking
3. quality of the environment.



Our response to feedback

In response, we will:

Continue our work on the 'one stop' model which reduces the number of journeys for patients and staff. This model enables our staff to reduce travel and work more effectively in specialty-based teams which is also great news for patient care.

Ensure all patients are offered the choice of face to face appointments if this is their preference.

Use co-production approach as we make changes to our outpatient models and to learn from what has worked well and what has worked less well with virtual appointments over the past 18 months.

Work with local authority partners and travel providers to make it easier to get to our hospitals by public transport and car, and improve accessibility and parking.

Press on with our outline business case and our submission for funding so that we can provide care from new and better buildings.



Shortlist of Options

Emergency and specialist care options / WGH

1.	2.	3.	4.	5.	6.
BAU	Do Min	2019 SOC preferred option	Retain PMOK max	c.90% new clinical	100% new clinical

Planned care - SACH

1.	2.	3.
BAU	2019 SOC preferred option	Enhanced option

Planned care – Hemel

1.	2.	3.
BAU	2019 SOC preferred option	Enhanced option



Our recent submission to the NHP

The New Hospital Programme asked all eight pathfinder trusts to submit outline costs for;

- **an option in line with the original 2019 allocation (£400m in our case)**
- **our preferred option**
- **a phased version of our preferred option**

Our preferred option is for as much new build as possible at Watford (option 5) and significant refurbishment at Hemel Hempstead and St Albans (enhanced options).

The submissions are ‘work in progress’ and are not in the public domain.

Final decisions about funding will be made once our fully costed outline business case is submitted (in 2022) and not on the interim submissions.



OBC plan: indicative timeline

Plans	Date
Watford General Hospital planning application approved	July 2021
Enabling works commence	2022
Hemel Hempstead and St Albans City Hospitals submission of outline planning application	January 2022
Submission of outline business case	Summer 2022
Appointment of a contractor by New Hospital Programme and completion of full business case	2023/2024
Construction 'proper' start	2024
New hospital facilities operational	2027/2028



WGH Outline Planning Application





Southern approach





Southern pick up and drop off



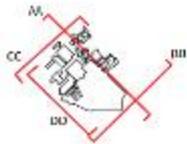


Main entrance





WGH building heights



Key

- | | | |
|--|---|--|
| ① New hospital | ⑧ Existing Renal & Dermatology building | ⑬ South entrance |
| ② Main entrance | ⑨ Sycamore House | ⑭ Existing Administration building (grade II listed) |
| ③ External realm | ⑩ Cherry Tree House | ⑮ Ambulance Deck and Energy Centre |
| ④ Bridge link from MSCP | ⑪ Watford Football Club | |
| ⑤ Retail/ Cafe | ⑫ WFC residential development | |
| ⑥ Princess Michael of Kent building | ⑬ Multi Storey Car Park | |
| ⑦ Existing Women's & Children's building | ⑭ Pick up and drop off (PUDD) | |



Indicative Hospital Scheme - Site Section AA North East Elevation



Urban realm and landscape

Good quality public realm and landscape are critical in creating a place that enhances the positive experience of patients and contributes to a healing environment. Public realm will be the thread that connects the proposed development, underlying the importance of an integrated, coherent, safe and accessible environment.

Initial proposals include:

- Enhanced north – south connectivity spine with green spaces
- Resolve challenging site levels by providing sequence of spaces to arrive at key hospital entrances
- Healing courtyards for patients, staff and visitors
- Integrate planting, trees and green spaces within vehicular routes and pedestrian walkways wherever possible.





Multi Storey Car Park (MSCP)

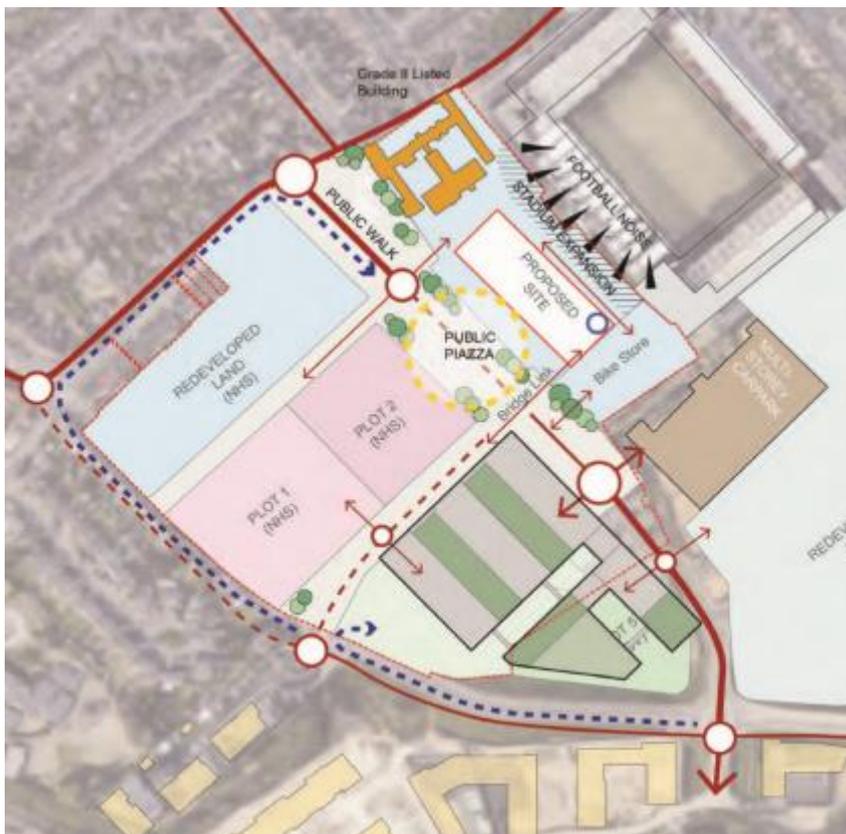


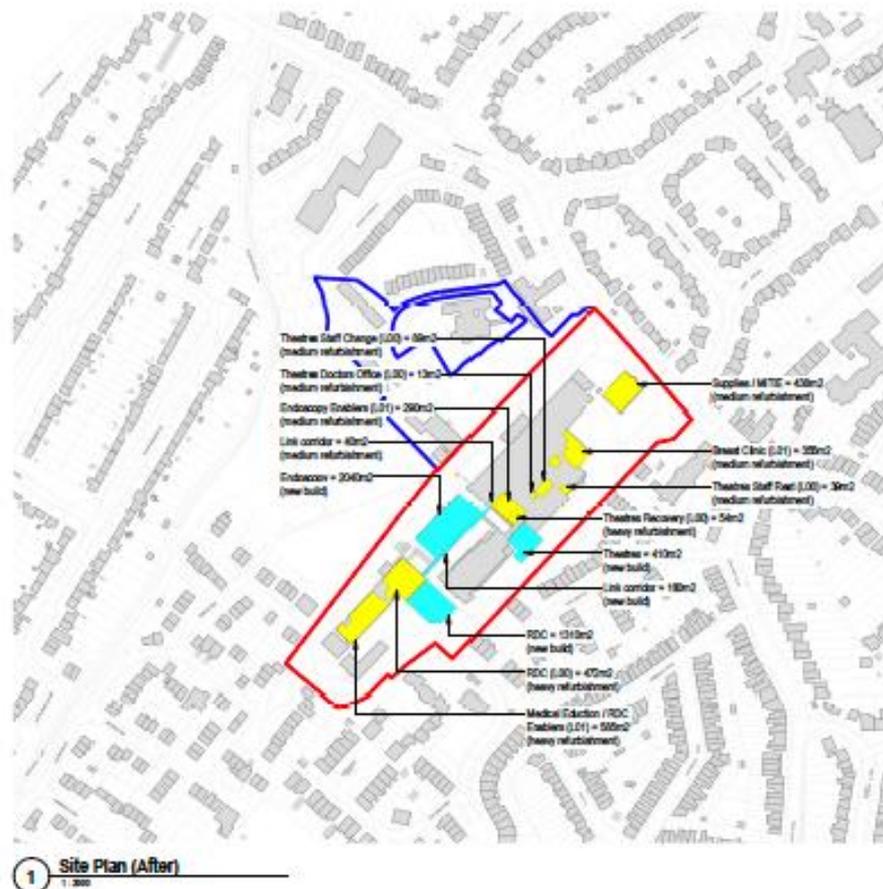
View from link bridge





Potential location of Mount Vernon Cancer Centre







2 Site Plan (After)
1 : 200



Questions



Thank you

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www.westhertshospitals.nhs.uk